

Importance of Central Area Industrial Land for Bay Area Goods Movement

MTC GOODS MOVEMENT/LAND USE PROJECT

Presented By

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Background: MTC Regional Goods Movement Study, 2004

- ◆ Freight transportation and infrastructure
 - ◆ **GM System provides “economic infrastructure”** that
 - facilitates production and commerce
 - supports consumption
- throughout Bay Area
- ◆ GM System Includes all locations and ways GM businesses function within transportation infrastructure to:
 - Supply
 - Produce
 - Warehouse/store
 - Distribute
 - Transport/Deliver
 - ◆ Land use issues and trends in Central Bay Area are affecting efficiency of the GM System

MTC Goods Movement/Land Use Project, 2008

To further region's understanding of:

- ◆ Land supply along key GM Corridors
- ◆ GM businesses/industries with demand for central locations
- ◆ Future GM land use pattern resulting from trends
- ◆ Transportation, environmental, and economic implications of current trends
- ◆ Land use policy issues and challenges



Project Participants

Lead: MTC
Funding Partner: Caltrans grant
Steering Committee: Staff from

- MTC
- Caltrans
- ABAG
- Joint Policy Committee
- Bay Area Council
- East Bay EDA
- Alameda Co. CMA
- West CC Co. Transp. Advisory Comm.
- Santa Clara VTA



METROPOLITAN
TRANSPORTATION
COMMISSION

Overall Findings

- ◆ Land use trends are reducing locations for goods movement businesses in Central Bay Area

While

- ◆ Demand for goods movement services continues to grow in central areas

Result:

- ◆ Outward dispersion of industrial goods movement businesses to locations with access back to Bay Area markets

Implications of Industrial Dispersion, While Demand Grows in Center

- ◆ More truck miles on regional routes
- ◆ Greater congestion
- ◆ More truck emissions
- ◆ Less efficient GM system with higher costs for Bay Area businesses and household consumers
- ◆ Fewer industrial jobs in proximity to urban workforce



Trends Raise Land Use Policy Issues and Challenges

- ◆ Cumulative effects of local land use decisions are having regional consequences – No oversight
- ◆ “Behind the Scenes” implications for regional economy and efficient provision and distribution of goods
- ◆ Industrial/goods movement should be part of Smart Growth Vision/FOCUS Program and AB 375 Efforts
 - Broaden focus of Vision
 - Multi-jurisdictional perspective needed

Focus on Industrial Land Use Along Key Goods Movement Corridors in Central Bay Area

- ◆ East Bay I-80/880 Corridor
Richmond to Fremont
- ◆ North Peninsula US 101 Corridor
San Mateo Co. line to Millbrae/Burlingame



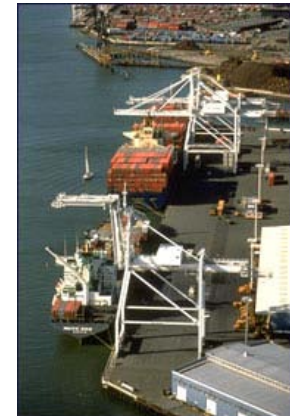
I. Central Area Industrial Land Supply

- ◆ High concentration of warehouse and manufacturing space along central, Bayside corridors

- Proximity to business and population centers
- Access to major airports and seaports
- Access across the Bay

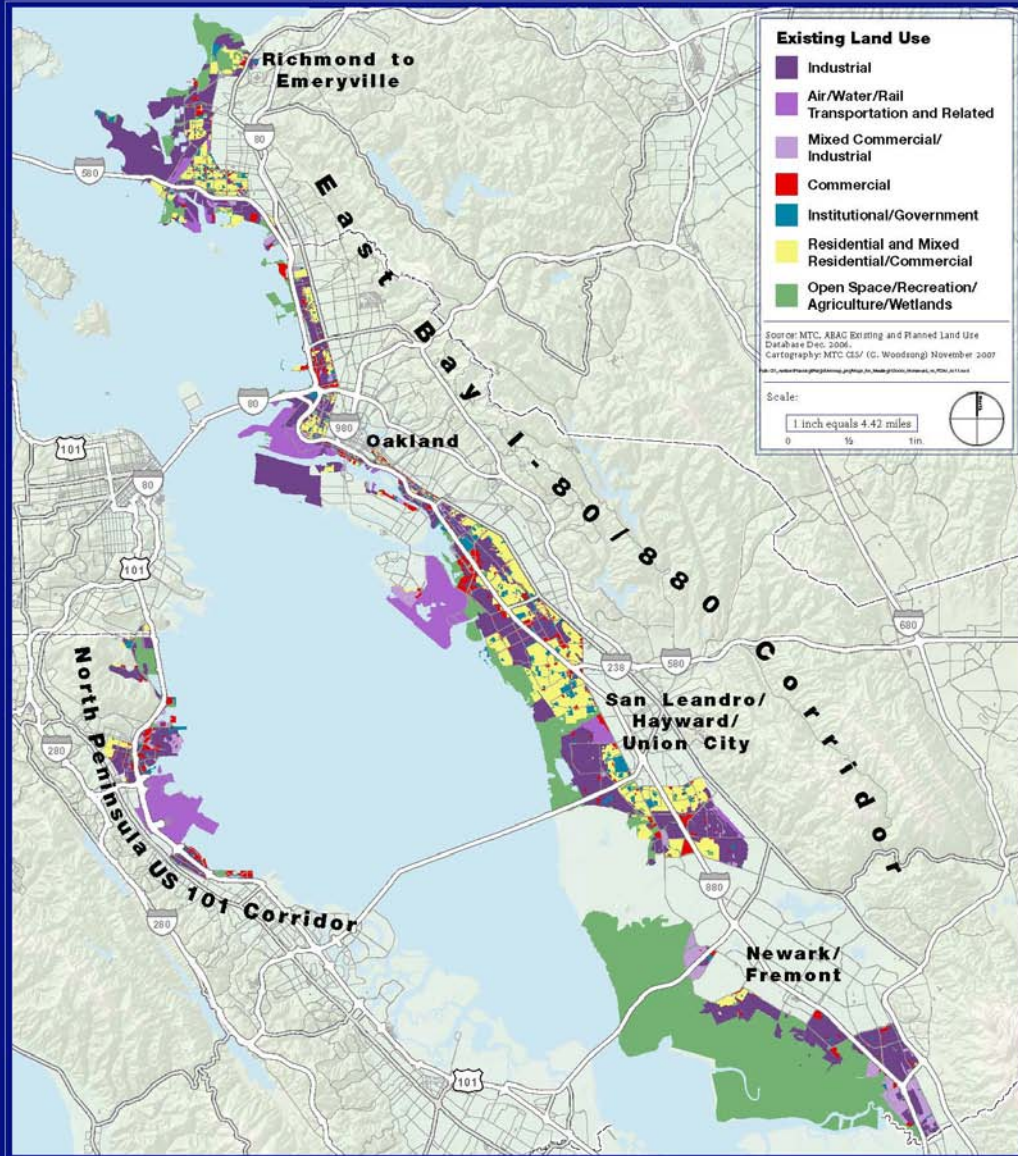


- ◆ Bay Area freight flows concentrated along central corridors



GOODS MOVEMENT LAND USE STUDY

Regional View: Key Goods Movement Corridors



Existing Land Use



High Concentrations of Industrial Land Along Key Corridors

Industrial Land, 2006

Industrial

Mfg/Whse/Stor **15,800 ac.**

Refineries/Pipelines 1,900 ac.

Closed Military 1,500 ac.

Air/Water/Rail 7,000 ac.

Mixed Com'l/Ind'l 2,200 ac.

Total Land **28,400 ac.**

Industrial Bldg. Space, 2007

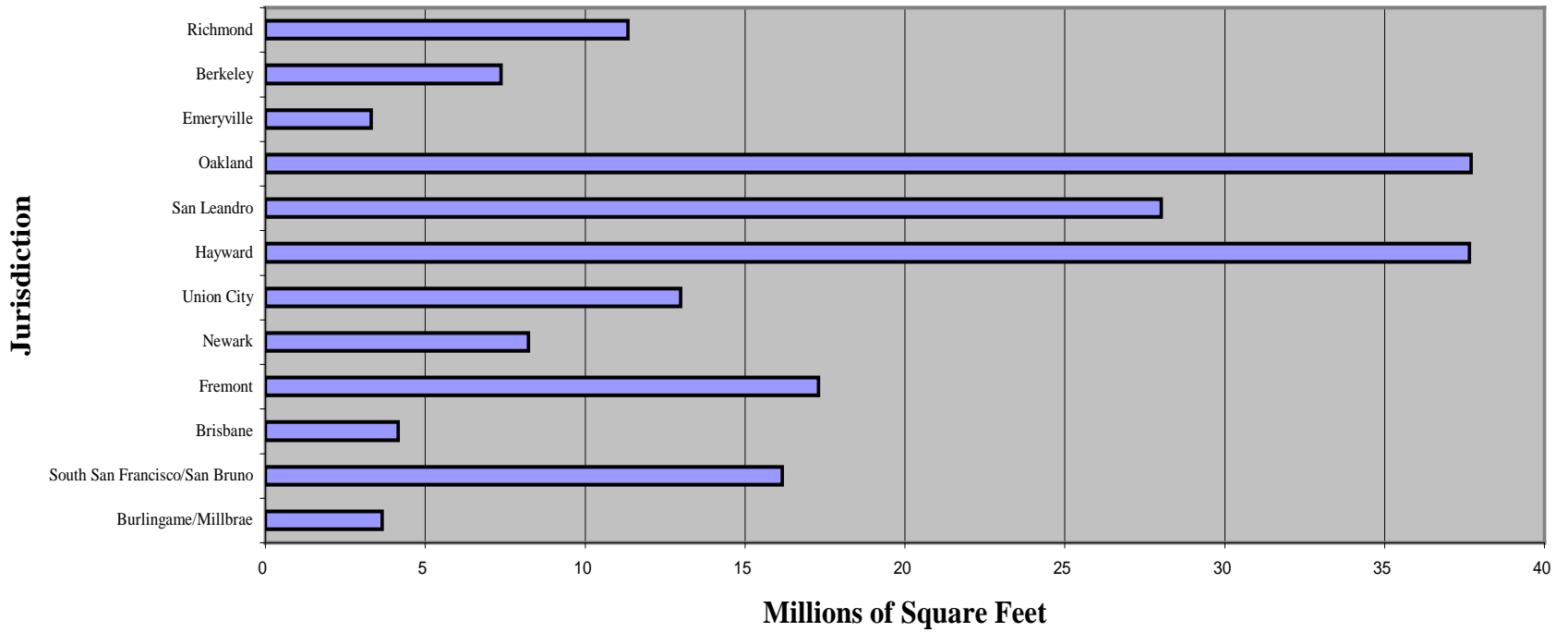
Warehouse 100 mil. sf

Manufacturing 88 mil. sf

Total space **188 mil. sf**

Air/Seaport/RR facilities

Warehouse and Manufacturing Space in Goods Movement Corridors, 2007



II. Broad Range of Goods Movement Businesses/Industries Along Central Corridors

| | <u>2006</u> <u>Estabs.</u> | <u>2006</u> <u>Employment</u> | |
|---|-------------------------------|----------------------------------|-------------|
| <u>Tier 1: Goods Movement Dependent Industries</u> | | | |
| Transportation, Warehouse, Courier/Postal, and Related | 630 | 31,770 | 18% |
| Manufacturing (excl. high-tech mfg.) | 1,430 | 54,000 | 31% |
| Wholesale Trade | 1,760 | 32,720 | 18% |
| Refineries, Other Resource/Energy, Waste Mgmt./Recycling | 80 | 5,750 | 3% |
| <i>Tier 1 Subtotal</i> | 3,900 | 124,240 | 70% |
| <u>Tier 2: Other Goods Movement Industries</u> | | | |
| Construction | 1,150 | 25,570 | 14% |
| High Technology Manufacturing | 260 | 24,920 | 14% |
| Transport/Vehicle Support, Equipment Rental, Utilities and Telecom | 110 | 2,420 | 2% |
| <i>Tier 2 Subtotal</i> | 1,520 | 52,910 | 30% |
| TOTAL | 5,420 | 177,150 | 100% |

Goods Movement Industries Are Important to Bay Area

- ◆ Support business activity and household consumption
 - Majority serve regional demand
 - Also serve national and international markets and facilitate trade
- ◆ Serve and support business and population centers
- ◆ Efficient goods movement along corridors enhances regional competitiveness



Goods Movement Industries Are Important To Central Bay Area Corridors

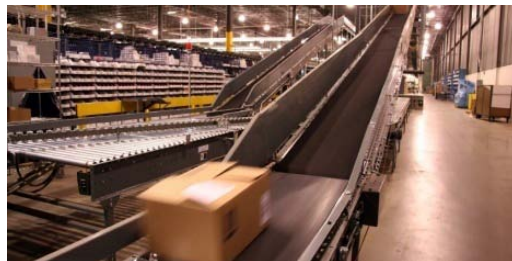
◆ They represent:

- Nearly 50% of all employment in corridors
- 23% of total employment for 22 corridor jurisdictions



◆ Provide good-paying, blue/green collar jobs near urban centers

◆ Contribute to economic diversity of local economies



Forecasts Dispel Perception of Goods Movement Industries in Decline

| Demand-driven Forecasts For Corridors | Employment | | <u>Growth</u> | <u>% Growth</u> | Avg. Ann. <u>Rate</u> |
|--|----------------|----------------|----------------|-----------------|-----------------------|
| | <u>2006</u> | <u>2035</u> | | | |
| <u>Tier 1: Goods Movement Dependent Ind.</u> | | | | | |
| Transportation and Related | 31,770 | 61,710 | 29,940 | 94% | 2.3% |
| Manufacturing (excl. high-tech mfg.) | 54,000 | 64,360 | 10,360 | 19% | 0.6% |
| Wholesale Trade | 32,720 | 48,830 | 16,110 | 49% | 1.4% |
| Refineries, Other Resources/Energy, Waste Mgmt./Recycling | 5,750 | 9,630 | 3,880 | 75% | 1.8% |
| <u>Tier 2: Other Goods Movement Ind.</u> | | | | | |
| Construction | 25,570 | 41,420 | 15,850 | 62% | 1.7% |
| High-Tech Manufacturing | 24,920 | 52,830 | 27,910 | 112% | 2.6% |
| Transport/Vehicle Support | 740 | 1,260 | 520 | 70% | 1.8% |
| Other (equip. rental, utilities, & telecom) | <u>1,680</u> | <u>2,010</u> | <u>330</u> | <u>20%</u> | <u>0.6%</u> |
| TOTAL | 177,150 | 282,050 | 104,900 | 59% | 1.6% |

Forecasts Identify Growth of Demand For Central Area Industrial and Other Land Uses

| <u>Land Use</u> | <u>Employment</u> | | <u>Growth 2006-2035</u> | <u>Percent Change</u> |
|-------------------------------|-------------------|----------------|-----------------------------|---------------------------|
| | <u>2006</u> | <u>2035</u> | | |
| Industrial | 138,870 | 203,530 | 64,660 | 47% |
| Airports/Seaports/Rail | 11,250 | 23,540 | 12,290 | 109% |
| Refineries/Pipelines | 2,110 | 2,150 | 40 | 2% |
| R&D/Lt. Industrial | <u>24,920</u> | <u>52,830</u> | <u>27,910</u> | <u>112%</u> |
| TOTAL | 177,150 | 282,050 | 104,900 | 59% |

IV. Strong Competition for Industrial land in Central Areas

- ◆ Market pressures for higher-value uses
- ◆ Local land use policies allow/encourage new uses in industrial areas
- ◆ Increasing land use conflicts as development intensifies around industrial uses

Result:

- Declining industrial land supply
- Increasing costs of industrial land/space

Recent Changes in Industrial Space Along Central Corridors

(Q1 2003 – Q1 2007)

| | | |
|--|---|-------------------------------------|
| East Bay I-80/880 Corridor | -11.8 mil. sq. ft. -6.7% | ◆ Industrial space declined |
| North Peninsula U.S. 101 Corridor | -2.9 mil. sq. ft. -10.9% | ◆ Industrial vacancies declined |
| Total Space 2003: | 202.6 mil. sq. ft. | ◆ Industrial rents/prices increased |
| 2007: | 187.9 mil. sq. ft. | |
| Change | -14.7 mil. sq. ft. -7.3% | |

Land Use Policies Are Very Important

Local General Plan Land Uses for Existing Industrial Land (% of Existing Industrial Acres)

| | Industrial | Industrial At Risk: | | | |
|--------------------------------------|--------------------|---------------------|--------------|--------------------|-----------------|
| | <u>Not Changed</u> | <u>Total</u> | Business Mix | Com'l, Resid'l, OS | Air/Sea & Inst. |
| East Bay I-80/880 Corridor | 62% | 38% | 12% | 23% | 3% |
| North Peninsula U.S. 101 Corridor | 30% | 70% | 53% | 16% | 1% |
| TOTAL | 59% | 41% | 16% | 22% | 3% |

Other Land Use Changes Beyond Adopted Local General Plans Further Reducing Industrial Land

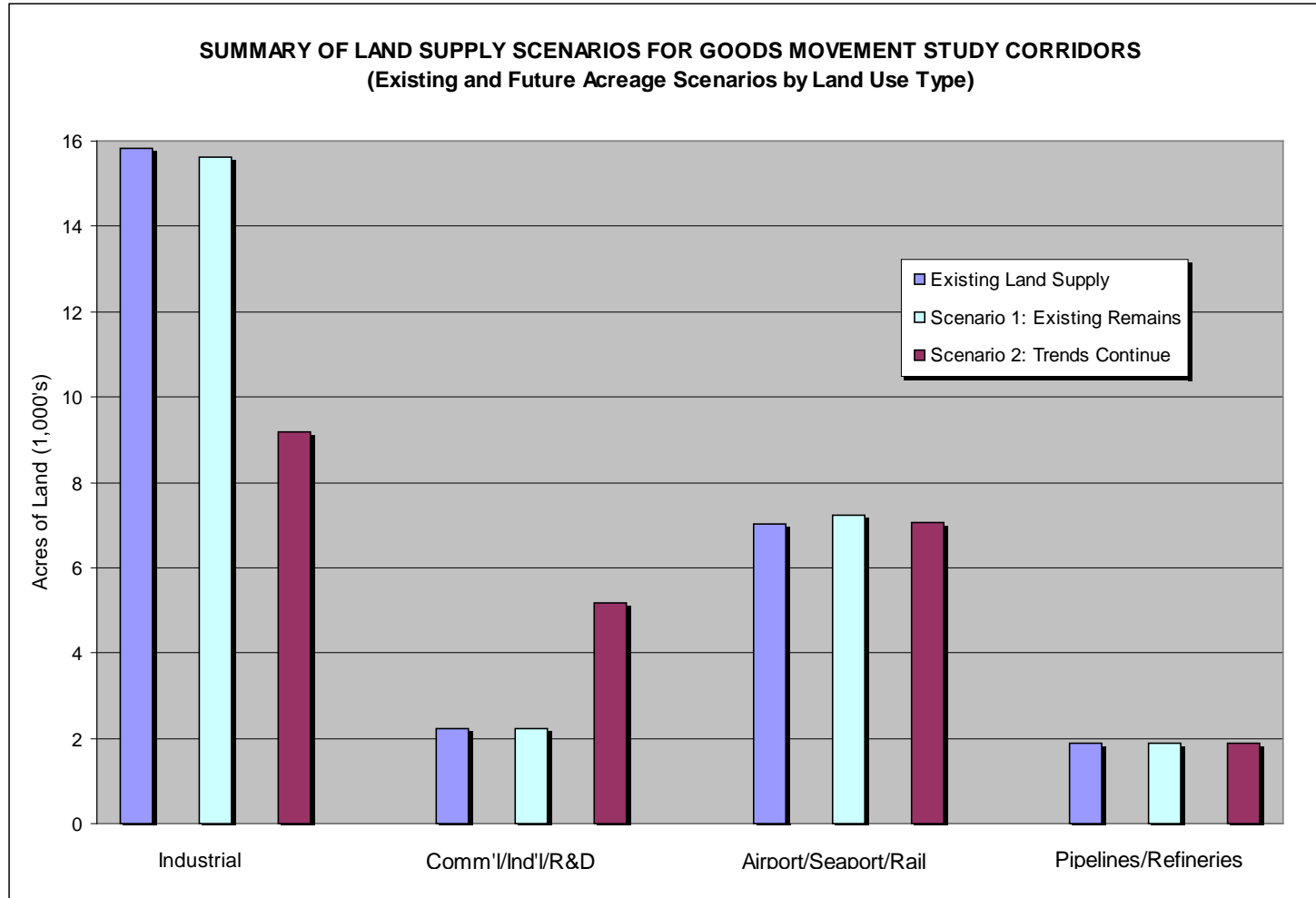
- ◆ Development projects and local planning efforts underway
 - Richmond
 - Oakland
 - San Leandro

- ◆ Priority Development Areas (PDAs) under ABAG/MTC FOCUS
 - Oakland
 - Richmond

As We Look Ahead:

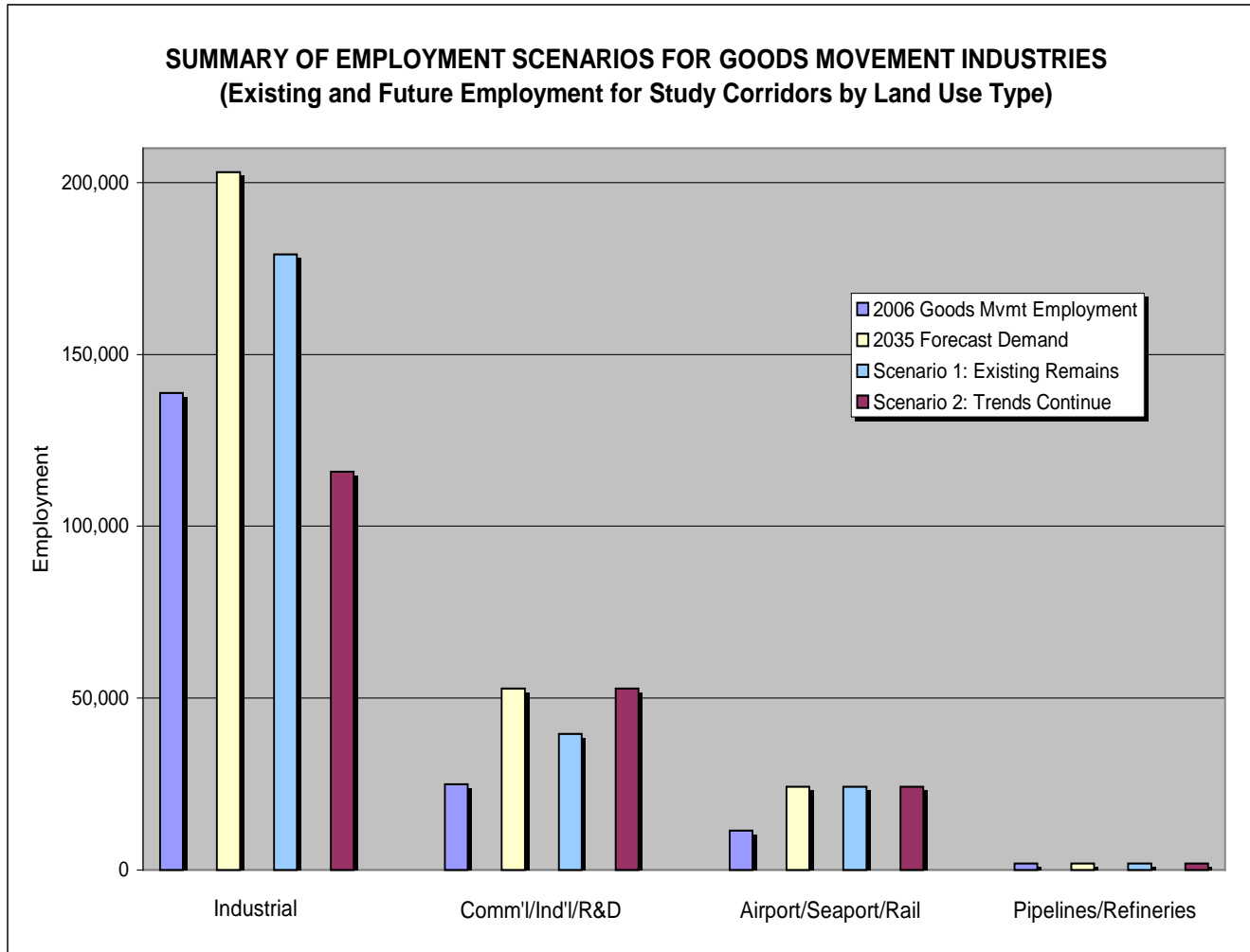
- ◆ **BAY AREA GROWTH FORECASTS** show continuing trends toward intensification of residential and commercial development in central areas, competing for industrial land.
- ◆ **REGIONAL SMART GROWTH VISION AND FOCUS PROGRAM** are further intensifying trends and creating greater challenges for goods movement/industrial land uses in the central Bay Area.

Changes in Corridor Land Supply



◆ Under trends, industrial declines: 15,800 ac. → 9,200 ac.

V. Demand for Industrial Land in Central Areas Will Greatly Exceed Supply Under Trends



◆ Trends Scenario for GM Industrial Land Use

Demand 2035 203,000 jobs

Accommodated 116,000 jobs
in Corridors 57%

Incorporates more intensive use of industrial land

◆ Airport/Seaport/Rail activities accommodated

– Industrial land shortages nearby could impact operations

Result: Outward Dispersion of Industrial Goods Movement Businesses

- ◆ Goods movement businesses with 87,000 jobs must locate outside central corridors
- ◆ Geography limits alternative locations nearby
- ◆ Demand shifting outward focused on locations with access back to central Bay Area markets
 - 64% to inland San Joaquin Valley, I-580/I-5
 - 30% to outlying parts of Bay Area
 - Tri-Valley, I-580
 - Solano County, I-80/780/680
 - Contra Costa Co., I-680 North
 - Other San Mateo Co./Santa Clara Co., US 101
 - 6% out of area entirely
- ◆ More dispersed goods movement land use pattern results



VI. Impacts Arise From Dispersed GM Businesses and Effects on Travel Patterns of Truck Trips

- ◆ Many truck trips return to East Bay and North Peninsula corridors
- ◆ Other truck trips return to major airport and seaport facilities
- ◆ Many other truck trips return to serve markets in rest of Bay Area
 - San Francisco
 - South Bay
 - Outer East Bay
 - North Bay



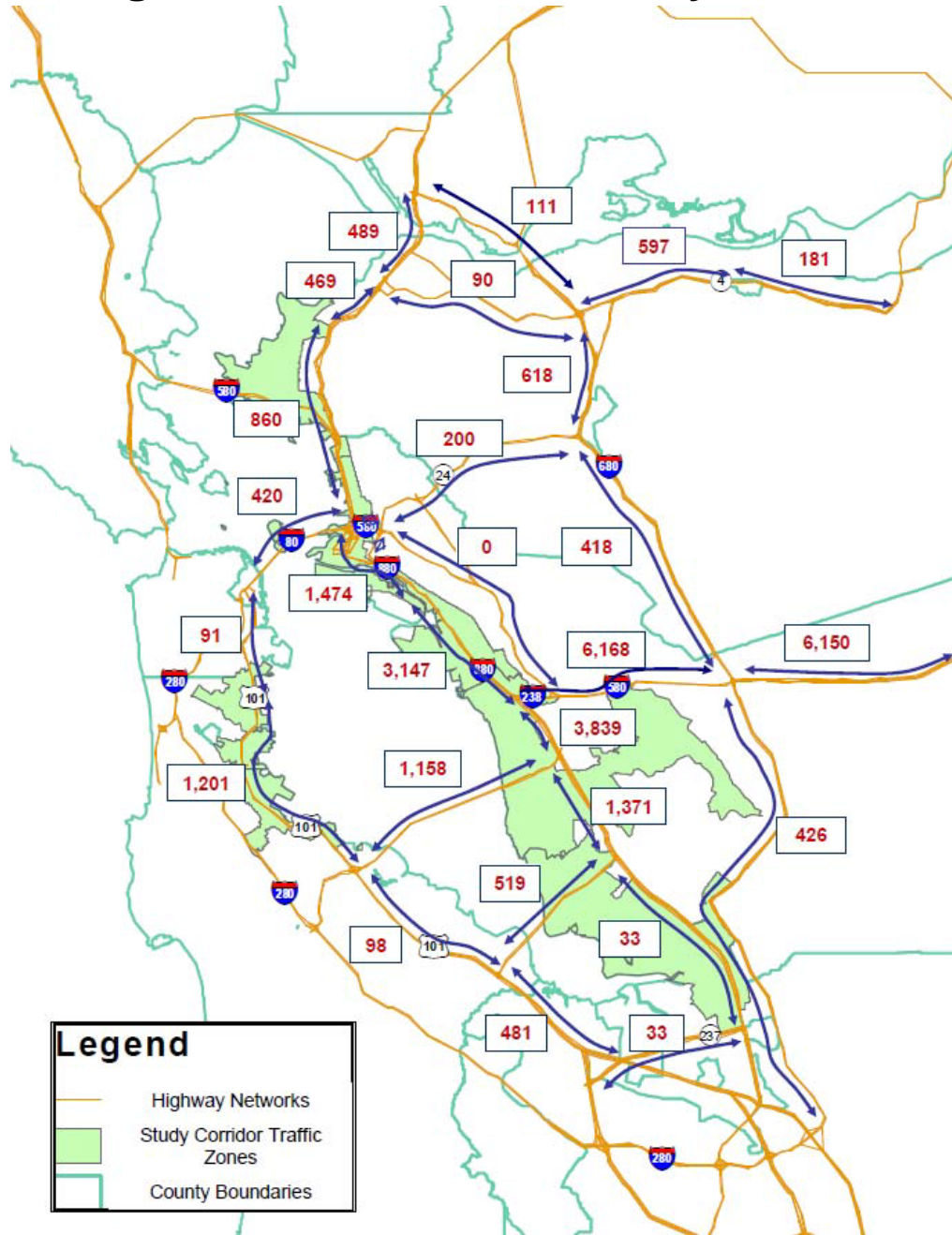
Transportation Impacts

More Trucks and Greater Congestion on Key Corridors

| CORRIDOR TRANSPORTATION IMPACTS: ADDITIONAL DAILY TRUCK COUNTS | | | | |
|--|-------------------------------|-------------------|--|--|
| Corridor / Facility | Impacts | | | |
| | Additional Daily Trucks* 2035 | Daily Trucks 2006 | Additional Trucks As % Of: | |
| | | | Truck Volumes Otherwise Projected 2035 | Total Vehicle Volumes Otherwise Projected 2035 |
| SR-4 | 597 | 26% | 17% | 0.2% |
| I-80 | 860 | 10% | 7% | 0.3% |
| I-680 | 618 | 7% | 5% | 0.3% |
| I-580 (West of I-680) | 6,168 | 66% | 46% | 2.9% |
| I-580 (East of I-680) | 6,150 | 39% | 24% | 2.6% |
| I-580 Average | 6,159 | 49% | 35% | 2.8% |
| I-880 | 3,839 | 23% | 19% | 1.6% |
| US-101 | 1,201 | 12% | 8% | 0.4% |
| Bay Bridge | 420 | 7% | 5% | 0.1% |
| San Mateo Bridge | 1,158 | 19% | 12% | 0.9% |
| Dumbarton Bridge | 519 | 25% | 16% | 0.5% |

Impacts concentrated on I-580 and I-880
which are already highly congested.

Additional Daily Truck Trips on the Regional Goods Movement System



Legend

- Highway Networks
- Study Corridor Traffic Zones
- County Boundaries

More Trucks and Higher Truck VMT and VHT

IMPACTS ON MAJOR GOODS MOVEMENT CORRIDORS: ADDITIONAL DAILY TRUCK VMT

| <u>Corridor/Facility</u> | <u>Additional Daily Truck VMT 2035</u> | <u>Total Daily Truck VMT Otherwise Projected 2035</u> | <u>Add'l. Daily Truck VMT as % of Truck VMT Otherwise Projected</u> |
|--------------------------|--|---|---|
| I-580 | 188,419 – 188,699 | 686,059 | 27% |
| I-880 | 0 – 65,526 | 568,828 | 0 – 12% |
| US-101 | 13,067 – 25,431 | 736,583 | 2 – 3% |

Source: Cambridge Systematics, Inc; Caltrans; Metropolitan Transportation Commission model.

- ◆ Detrimental effects, particularly on I-580 and I-880
- ◆ Adding to congestion in already congested corridors
- ◆ Greater safety concerns
- ◆ Greater emissions of criteria pollutants

Air Quality Impacts From Greater Truck Emissions

- ◆ Greater truck emissions could affect Bay Area attainment status for several key pollutants
- ◆ Corridor impacts to pose increased health risks in I-580 Corridor
 - Over 50% of additional truck emissions to occur here



Broad Regional Economic Implications

- ◆ Additional transportation costs to GM businesses shifted outward

Particularly significant to businesses more dependent on transportation

- ◆ Higher costs passed on to other businesses



- ◆ Higher costs of doing business in Bay Area



- ◆ Higher cost of living overall



- ◆ Adverse implications for regional competitiveness



Effects on Jobs and Business Activity in Central Bay Area

- ◆ Fewer good-pay jobs in proximity to urban workforce
 - 87,000 fewer GM industry jobs
- ◆ Additional outward shifts of related businesses and jobs
 - Suppliers
 - Supporting businesses
- ◆ Less economic diversity
- ◆ Less jobs-housing balance



VII. Regional Land Use Planning Framework for Industrial Land Supply and Goods Movement Would Be Beneficial

- ◆ Cumulative effects of local decisions are determining regional outcome – somewhat by default
- ◆ Industrial land supply is a valuable regional resource, supporting
 - efficient goods movement
 - major airports and seaports
 - regional economic growth
- ◆ Some urgency, as trends resulting in ***permanent loss*** of industrial land supply

From the Regional Perspective:

- ◆ **Industrial/Goods Movement Component of Regional Smart Growth and AB 375 Planning Makes Sense**
 - Need to broaden focus of Vision
 - Cities need regional support
- ◆ **Intent: Promote Balance of Industrial/Goods Movement Uses in Proximity to Business and Population Centers Served**

◆ **Can Be Done Without Sacrificing Objectives for Other Land Uses**

- Industrial land uses occupy small share of land in Bay Area

Industrial Land Use as % of Urbanized Land, 2005

| | | | |
|------------------|----|-----------------|----|
| Bay Area | 6% | San Mateo Co. | 3% |
| Alameda Co. | 8% | San Francisco | 3% |
| Contra Costa Co. | 7% | Santa Clara Co. | 6% |

- Many more locations for infill housing and commercial development outside functional industrial areas

Challenges Involved and Barriers to Overcome

Will Require:

- ◆ Balancing local concerns/incentives with regional benefits
 - Strong local concerns and incentives in favor of higher-value land uses over industrial/goods movement uses
 - Benefits accrue more broadly throughout the region and are “behind the scenes” and not well understood

- ◆ Devising multi-jurisdictional approach for large metropolitan region
 - Efficiency of goods movement system is regional
 - Umbrella of Smart Growth/FOCUS makes sense

**Overview of
Goods Movement Industries and
Land Use Issues in the
South Bay**

Goods Movement in the South Bay is Focused on High-Tech Mfg. and on Serving Silicon Valley

Comparatively, Goods Movement in the South Bay:

- ◆ Includes substantially more high-tech manufacturing
 - 60% of value of Bay Area exports from South Bay
- ◆ Includes relatively fewer industrial GM businesses
 - Notably fewer in transportation/warehousing and other manufacturing
- ◆ Focuses on serving Silicon Valley and the South Bay, due to:
 - Large size of South Bay economy
 - Specialization in high-tech industries
 - Lack of major regional freight transportation facilities in South Bay
 - Location at southern end of region

Land Use Patterns For South Bay Goods Movement Industries

- ◆ Most GM industries are located in northern and central parts of South Bay
- ◆ GM land uses cover wide geographic area without strong corridor focus
- ◆ About 85 mil. sf of warehouse and manufacturing space in Santa Clara County
 - Warehouse 33 mil. sf
 - Manufacturing 52 mil. sfAbout 50% in San Jose, with larger amounts in Santa Clara, Sunnyvale, and Milpitas
- ◆ About 130 mil. sf of R&D space
 - About 33% in San Jose, with larger amounts in Santa Clara, Sunnyvale, Milpitas, and Mountain View

Industrial Land Use Trends, Issues, and Policies in the South Bay

- ◆ Have been losses of industrial land and building space
 - Loss of vacant industrial land primarily , and declines in warehouse/manufacturing space
 - Loss of employment land a major issue in San Jose
 - Losses of industrial land and space in other northern areas, including Sunnyvale, Milpitas, and Santa Clara
- ◆ Growing demand for industrial locations
- ◆ Land use policies are important
 - Had allowed/encouraged other uses on industrial land
 - New policies for preserving employment lands in San Jose and for evaluating industrial conversions in Santa Clara
- ◆ Declining industrial land supply could constrain future industrial growth in South Bay

Goods Movement Land Use Issues and Implications

- ◆ A more dispersed goods movement land use pattern likely
 - Industrial GM businesses serving other businesses and households will shift outward due to shortages of industrial land in northern and central South Bay
- ◆ Consequences for transportation, air quality, and economy
- ◆ Less efficient and more costly goods movement system in South Bay
- ◆ Could reduce competitive advantages of South Bay for high technology and other “driving” industries
- ◆ Regional initiatives could combine with local efforts to support industry’s role in South Bay